



HIL HUMAN PERFORMANCE



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Population Spotting Using "Big Data": Validating the **Human Performance Concept** of Operations Analytic Vision

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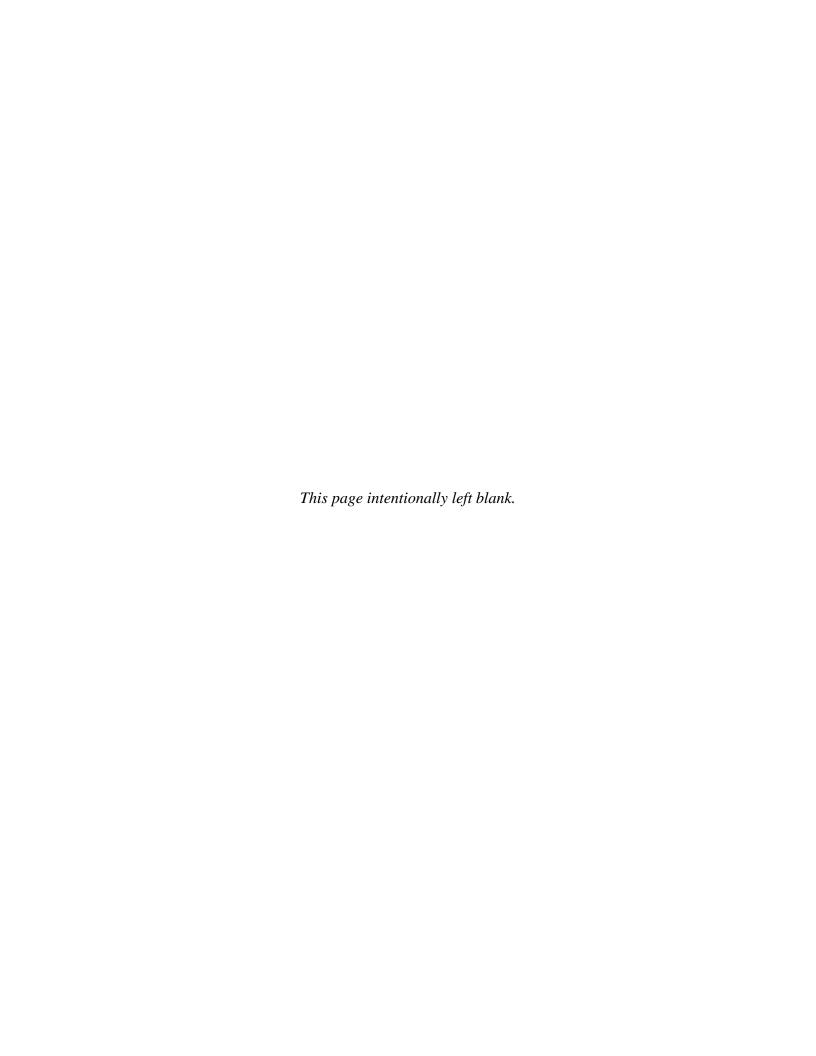


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1.0 SUMMARY

The Air Force Surgeon General established the strategic goal for the Air Force Medical Service (AFMS) that its supported population become the healthiest and highest performing segment of the United States. Achieving this strategic goal necessitates that the AFMS accurately segment its supported population into groupings that translate into differences in healthcare service delivery needs. These groups are the basis for building a more patient-centered healthcare system and determining what types of providers and services to place in different parts of the AFMS. The purpose of this study was to investigate the reuse of existing medical data to both explore modeling approaches and demonstrate the feasibility of segmenting patient populations around healthcare needs and formulating corresponding provider empanelment. This study used a preexisting dataset consisting of healthcare services delivered in permanent, continuously operating U.S. Air Force Flight and Operational Medicine Clinics between 2003 and 2012. Four representative clinics were chosen based on two considerations: size (large versus small medical treatment facilities) and location (within the contiguous United States versus abroad). Patients actively seen in 2012 at one of the four representative clinics were included in the study. A twostep methodology, combining a cluster model with a constrained staffing model, provided a tractable approach with utility at larger clinics where visit demand exceeded the capacity of a single provider. The approach worked best when data were aggregated at the individual versus family level and when the most recent 3 years of patient data were used for segmentation. Before operationalizing patient segmentation, subsequent studies must address the following issues: segment stability, generalizability, scalability, and new patient population members.

2.0 INTRODUCTION

The Air Force Surgeon General established the strategic goal for the Air Force Medical Service (AFMS) that its supported population become the healthiest and highest performing segment of the United States. To achieve this strategic goal, the AFMS is drawing on evidence that it can leverage the Patient Centered Medical Home to improve population health in addition to individual patient health [1,2]. A crucial step in enabling patient care teams to address population health is to give them "meaningful subpopulations" to manage. Targeted base-level populations are far from uniform. Rather, they are composed of distinct groups of individuals or subpopulations with similar healthcare needs that reflect individuals' risk factors, conditions, the severity of those conditions, and access requirements. Critical to strategy execution is accurate segmentation of populations served into groupings that translate into differences in healthcare service delivery needs. Dividing populations into subpopulations not only enables patient care teams to better meet individuals' needs, it also enables focused resource planning and delivery of appropriate preventive care services.

After segmenting supported populations at medical treatment facilities (MTFs), individual Patient Centered Medical Home teams can be tailored to more efficiently and effectively meet the healthcare needs of assigned patient segments. By grouping patients into segments, economics of scale are achievable that may justify provision of frequently needed specialty services within the patient care team. Additionally, higher patient volumes for certain medical conditions enable patient care teams to operate farther to the right on the classic learning curve, thereby improving both efficiency and quality [3]. Conceptually this approach dramatically alters the way in which the AFMS builds patient care teams – rather than matching

the patients to the care team based on provider capacity and business rules, the AFMS designs the care team as a potentially unique microsystem that best meets its patients' prevention, clinical care, and access needs.

The purpose of this study was to investigate the reuse of existing medical data to both explore modeling approaches and demonstrate the feasibility of segmenting patient populations around healthcare needs and formulating corresponding provider empanelment.

3.0 METHODS

3.1 Study Data

3.1.1 Patient Data. This study reused a preexisting dataset consisting of healthcare services delivered in permanent, continuously operating U.S. Air Force (USAF) Flight and Operational Medicine Clinics (FOMCs) between 2003 and 2012 [4]. The prior study obtained data from the Military Health System Data Mart on September 10, 2013. Variables used in this study included the following:

- Year of visit
- Diagnosis codes (first four) as defined by the International Classification of Diseases, Ninth Revision, Clinical Modification (ICD-9-CM)
- Unique identifiers for:
 - Patient
 - Patient family
- FOMC identifier

Notably, specific health data (variables like weight, blood pressure, and pain rating) were not available in this dataset.

3.1.2 Clinic Selection. Four representative clinics were chosen from 79 existing USAF clinics to ensure the methodology was feasible to implement across all FOMCs. Clinic selection was based on two considerations: 1) *size* to account for small and large MTFs¹ and 2) *location* to recognize differences between MTFs within the contiguous United States (CONUS: lower 48 states) and those abroad (OCONUS: outside the United States, to include clinics in Alaska and Hawaii). The four MTFs consisted of (one each): large/CONUS, large/OCONUS, small/CONUS, and small/OCONUS.

3.1.3 Patient Selection. Patients actively seen in 2012 at one of the four representative clinics were included in the study. This selection criterion allowed the creation of a patient information baseline and testing various aspects of the amount of retrospective data included. Ultimately, we used the full dataset when aggregating patient data to gain the patients' history regardless of the clinic where they were treated.

¹MTFs providing only outpatient services were classified as small compared to MTFs providing both outpatient and inpatient services (i.e., a hospital), which were classified as large.

3.1.4 Diagnoses Codes. Diagnosis codes were recoded using the Clinical Classification Software (CCS) for ICD-9-CM, which aids analysts in collapsing diagnostic data from over 14,000 diagnosis codes that make up the ICD-9-CM standardized coding system into clinically meaningful categories [5]. CCS level 1 categories consists of 16 codes for the major anatomic systems. Figure 1 shows the frequency of all patient visits distributed across the 16 CCS level 1 codes. Since several of these level 1 codes contained a high frequency of patient visits, these were decomposed into the level 2 codes to provide greater granularity about constituent diagnoses. Appendix Table A-1 provides all CCS-derived diagnosis (Dx) codes used in this study. Respiratory (Dx 8), musculoskeletal (Dx 13), nervous system (Dx 6), and infectious diseases (Dx 1) make up the four most prevalent conditions or injuries among the patient visits.

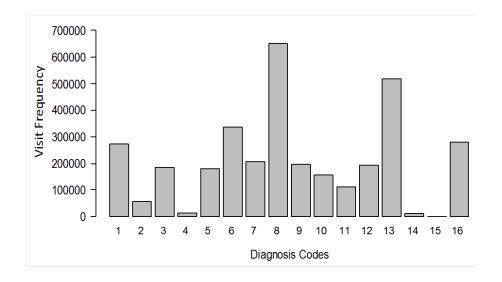


Figure 1. Diagnoses distribution (all clinics).

3.1.5 Data Preparation for Modeling. The first four Dx codes in each patient visit were translated into indicator variables (0/1) corresponding to the CCS Dx codes used in the study. In the study database, each visit was structured as the complete set of CCS Dx codes with each code having a value of zero or one. This approach allowed both tracking of the number of visits related to each Dx code and multiple codes if used in any single visit. For each patient, data were aggregated by summing each CCS Dx code indicator variable across visits. The resulting values reflect the patient's visit frequency for each CCD Dx code.

3.2 Patient Segmentation Modeling

3.2.1 Cluster Analysis. This study used the CLARA (clustering large applications) algorithm [6], available in the cluster package [7] for the statistical software R [8]. The original dataset was randomly sampled, and the sampled data were split into clusters using the PAM (partitioning around medoids) algorithm [6]. The clusters were determined using medoids rather than centroids, as the former represents real patients in the dataset; these patients/medoids have the

smallest average dissimilarity from all other patients in their respective clusters. Patients furthest from medoids were swapped between clusters until a minimum total distance among all sampled members was identified. This process was replicated five times to ensure minimal sampling bias. The resulting lowest total distance was used to identify the "best set" of clusters. CLARA then assigned other patients outside the sample to the nearest medoid based on similarity (distance). Figure 2 depicts the CLARA process.

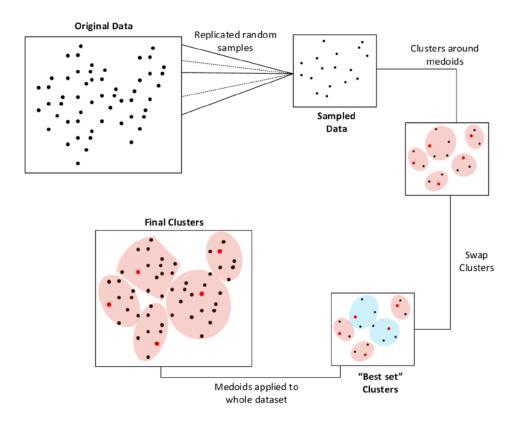


Figure 2. CLARA process.

3.2.2 Staffing Model. The staffing model combined like-patient segments while accounting for provider capacity. Figure 3 provides an illustrative representation of the process associated with the staffing model. Cluster results from the patient segmentation model were used as an input to the staffing model. An aggregate visit utilization demand was calculated for each cluster by summing visits across patients forming the cluster. The medoids of the clusters were used to calculate the dissimilarity (i.e., distance) between the other clusters. The minimum distance was identified, and only those cluster pairs with distances nearest the minimum were considered for aggregation; this threshold can be changed to allow more or fewer candidate pairs. The total dissimilarity was calculated to determine which aggregation should be made, thereby allowing for matching clusters that made the most improvement to the data as a whole. Once the aggregation was made, a new medoid was identified for the consolidated cluster and the cluster utilization was updated. Only aggregations with a combined visit utilization within the provider threshold were considered. This process was iterated until there were no other feasible

aggregations to be made. The resulting clusters were then analyzed to determine the performance success of the model (see section 3.4). The model assumed a provider annual capacity of 3,960 visits per provider with an allowed variance of 5% (up to 4,158 annual visits). Provider teams (versus single providers) were addressed by allowing for integer values of the provider threshold. Figure 4 shows the staffing model's pseudo code.

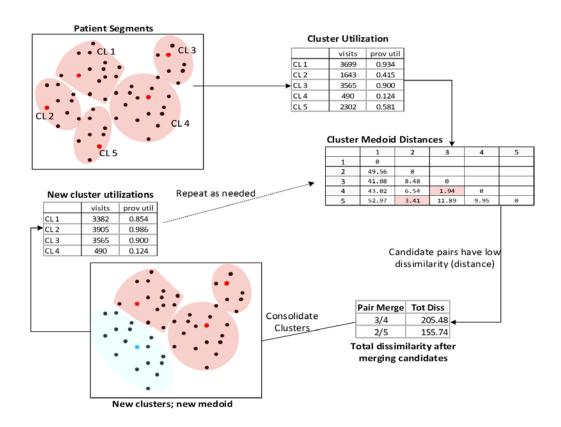


Figure 3. Staffing model process.

```
# Psuedo Code for Stafffing Model
#Inputs: patitent assignments from cluster analysis
        maximum annual visits (provider capacity)
#Variables: annualized visit tolerance
#Objective: aggregate patient clusters based on closeness,
# while keeping cluster utilization under the annualized visit threshold
(maximum annual visits * annualized visit tolerance)
#> Find cluster medoids
#> Calculate the average cluster utilization
#> Calculated the distance (Euclidean) between cluster medoids
#> Create and order a paired list (based on the distance pairs)
#> Add pair distance and combined pair cluster utilization
#> Remove cluster pairs where combined utiliziation > annualized visits
#> Loop to aggregate clusters
# > Loop: to find the best cluster replacement
   > Find potential cluster medoids and the distances between them
   > Total distance is the sum of all medoid distances
   > Keep the cluster replacement with the maximum total distance
# > Make best cluster replacement permanent, update all patient assignments
# > Recalculate new cluster medoids
# > Create new ordered pair list, with distance and combined utilization
# > Remove cluster pairs where combined utilization > annualized visits
# > Repeat until the ordered pair list is empty
#> Calculate segment summary statistics
#outputs: patient segment assignments
         count of patients in each segments
#
         segment utilization
         number of patient visits by diagnosis code, for each segment
```

Figure 4. Pseudo code for staffing model.

3.2.3 Model Testing. The Family Practice medical specialty advocates assigning families rather than individual patients to providers. To understand the impact of this approach, the patient segmentation model was run using families as compared to patients as the unit of analysis.

Another consideration was the relative importance of recent versus more remote patient data in identifying healthcare needs. Keeping too much remote patient data tends to make patients appear more alike and obfuscates patient segmentation. However, keeping too little data biases segmentation to acute health needs. Presently, it is unclear how much patient history to include when performing patient segmentation. Accordingly, several timeframes (1, 3, and 5 years) were explored to determine the impact on clustering.

Finally, the staffing model assumed a provider annualized visit capacity of 3,960. Forcing the model to adhere strictly to this constraint does not reflect the flexible nature of provider availability. Flexibility was addressed in the model by using an adjustable tolerance factor that was set at 5%. A sensitivity analysis of the tolerance factor was performed by varying tolerance at five levels: 1%, 2.5%, 5%, 7.5%, and 10%.

4.0 RESULTS

4.1 Clinic Demographics

Table 1 provides descriptive data for the four representative FOMCs and associated patient populations examined in this study. Clinic identities were masked to preserve data deidentification.

Clinic	Size, Location	Patients	Families	Ages (yr)	Active Duty (%)	Total Visits	Provider Utilization
A	Large, CONUS	7830	7455	10-81	48	14465	3.65
В	Large, OCONUS	5284	4045	Infant-76	45	13621	3.44
C	Small, CONUS	823	750	Infant-75	55	1906	0.48
D	Small, OCONUS	1030	847	2-62	47	3107	0.78

Table 1. Summary Clinic Demographics (2012)

4.2 Patient Segmentation Modeling Results

This segmentation analysis used retrospective data for 2012 and the prior 2 years (total of 3 years of data). The annualized visit tolerance was set at 0.05.

4.2.1 Large Clinics. The supported patient populations for Clinics A and B were large enough to apply cluster and staffing models. Tables 2 and 3 provide summary results; complete tables of results are available in the Appendix (Tables A-2 and A-3). For each segment, "segment size" is the number of patients in the segment, "providers" is the minimum number of healthcare providers required to cover the annual visit demand of those patients, and "provider utilization" is the number of healthcare provider full-time equivalents needed to meet demand. "# Dx Match" is the number of CCS diagnosis codes for which $\geq 50\%$ of the patients in the population with that diagnosis are included in the segment.

The patient population for Clinic A partitioned into three segments. The largest segment (A1) had a visit demand necessitating a two-provider team, and it comprised relatively healthy patients who visited the clinic approximately once annually. The next segment (A2) had a higher frequency of visits (3.5 visits per patient per year), but these patients were seen for only a few diagnoses. The last segment (A3) had both multiple medical conditions and the highest visit utilization rate (5.3 visits per patient per year).

Table 2. Clinic A Summary Results

Segment	Segment Size	Providers	Provider Utilization	# Dx Match
A1	6062	2	1.898	6
A2	988	1	0.881	9
A3	780	1	1.035	46

The patient population for Clinic B partitioned into four segments. Segment B1 had sufficient visit demand to necessitate a two-provider team; patients in this segment tended to have multiple conditions, indicating a greater likelihood for the need for care planning and coordination. The largest segment (B2) comprised healthy patients with few diagnoses and low visit demand. Segment B3 comprised patients with a few common conditions that drove an average visit demand of three visits per patient per year. Segment B4 comprised a small set of high utilizing patients (average 6.5 visits per patient per year) who aligned to a single diagnosis.

Table 3. Clinic B Summary Results

Segment	Segment Size	Providers	Provider Utilization	# Dx Match
B1	1055	2	1.68	44
B2	2712	1	0.884	2
В3	1358	1	1.095	7
B4	159	1	0.262	1

4.2.2 Small Clinics. The supported populations for Clinics C and D were too small to apply clustering and staffing models, as a single provider could meet visit demand. Nonetheless, patient segmentation could still be used for cohort management within the single empanelment.

4.3 Model Testing

Data aggregation at the family versus the individual level tended to make the units of analysis for clustering more similar, thereby decreasing the effectiveness of segmentation. Accordingly, data aggregated at the individual patient level are preferred to data aggregation by family.

Data aggregation at the individual patient level using 5 years of retrospective data produced the best segmentation, while using 3 years of data yielded almost equivalent results. Thus, use of 3 years of retrospective data is a potential tradeoff for decreased data storage and reduced computational capability relative to using 5 years of retrospective data.

The results of the staffing tolerance sensitivity analysis showed that tolerance levels of 5%, 7.5%, and 10% produced the same clusters. The 1% tolerance, and to a lesser extent the 2.5% tolerance, produced clusters that did not facilitate the efficient use of providers. Accordingly, the 5% tolerance level is recommended.

5.0 CONCLUSIONS

This study utilized a preexisting longitudinal dataset to begin exploration of approaches to and the feasibility of segmenting patient populations around healthcare needs and formulating corresponding provider empanelment. Although ascertainment of healthcare needs using this dataset was limited to diagnosis codes, it was nonetheless possible to identify patient segments. A two-step methodology, combining a cluster model with a constrained staffing model, provided a tractable approach with utility at larger clinics where visit demand exceeds the capacity of a single provider.

Before operationalizing patient segmentation, subsequent studies must address the following issues:

- 1. <u>Segment Stability</u>: A primary reason for segmenting patients is to design tailored microsystems optimized to addressing a specific set of health needs. In theory, a change in a patient's health status should drive a relook at segment assignment. However, continuity of care is also purported to be a factor in healthcare quality and patient satisfaction. Further research needs to determine the periodicity of segment assignments and the proper balancing with other considerations such as continuity of care.
- 2. <u>Generalizability</u>: It is unclear if results from this study are generalizable to the AFMS at large. The FOMC patient population is not necessarily representative of the larger AFMS population, which is more heterogeneous in terms of demographic factors and disease burden.
- 3. <u>Scalability</u>: Again, this study focused only on the FOMC, which serves a relatively small patient population as compared to other clinics, such as the Family Health Clinic. Consequently, it is uncertain how the two-step methodology used in this study scales to handle larger patient populations. There is little doubt the required computational resources will increase with a larger patient population. However, the modeling approach should be robust enough to handle larger populations, given clusters are derived from a sample of the total data.
- 4. New Patient Population Members: Introducing new patients (i.e., new military accessions, new spouses, and new children) without any health history creates a minor problem. The simplest solution to this problem is assigning new patients to a healthy patient segment until there is sufficient health history data that would drive assignment to another segment.

To improve the quality of patient care, we must look for opportunities for change to include better leveraging existing healthcare data. The AFMS has a lot of patient information, but it is not using it to understand patients. Patient segmentation is an important first step because it documents the fact that not all patients are homogeneous. It allows the building of a more patient-centered healthcare system and helps determine what types of providers and services to place in different parts of the AFMS. And as the AFMS becomes smarter about its patient segments, that understanding will inform strategy about how it makes its supported population the healthiest and highest performing population in the United Stattes.

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APPENDIX – Supporting Materials

Table A-1. ICD Codes Used in Analysis

Dx.1	Infectiou	is Diseases				Dx.9	Diseases	of Digestiv	e System		
	Dx.1.1	Bacterial I	nfection				Dx.9.1	Intestinal	Infection		
	Dx.1.2	Mycoses					Dx.9.2	Disorders	of Teeth/J	aw	
	Dx.1.2 Nytoses Dx.1.3 Viral Infection Dx.1.4 Other Infections Dx.1.5 Immunization & Screening Neoplasms Endocrine Dx.3.1 Thyroid Disorder Dx.3.2 Diabetes Mellitus w/o Complication Dx.3.3 Diabetes Mellitus w/ Complication Dx.3.4 Other Endocrine Disorders Dx.3.5 Nutritional Deficiencies Dx.3.6 Disorders of Lipid Metabolism Dx.3.7 Gout Dx.3.8 Fluid & Electrolyte Disorders Dx.3.9 Cystic Fibrosis Dx.3.10 Immunity Disorders Dx.3.11 Other Nutritional Disease of Blood Mental Illness		Dx.9.3	Diseases	of Mouth						
	Dx.1.4	Other Infe	ections				Dx.9.4	Upper Ga	strointestii	nal Disorde	ers
	Dx.1.5	Immuniza	tion & Scre	eening			Dx.9.5	Abdomin	al Hernia		
Dx.2	Neoplasi						Dx.9.6	Lower Ga	strointestii	nal Disorde	ers
Dx.3							Dx.9.7	Biliary Tra	act Disease		
			isorder				Dx.9.8	Liver Dise			
	Dx.3.2	-		o Complic	ation		Dx.9.9	Pancreati	c Disorder	(not diabe	tes)
	Dx.3.3						Dx.9.10		estinal Her		
				•			Dx.9.11		tious Gastr		
							Dx.9.12		strointestir		
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	Dx.6.6	Coma/Bra	_			Dx.15			erinatal Pe	riod	
	Dx.6.7	Eye Disord				Dx.15	Injury & F		erinatai re	IIOu	
	Dx.6.7	Ear Condit				DX.10	Dx.16.1		rder/Dislo	cations (tra	uma)
	Dx.6.8						Dx.16.1 Dx.16.2	Fractures		Lations (tro	auma)
S 7		Other Ner	-								
0x.7		of Circulato					Dx.16.3	Spinal Co			
	Dx.7.1	Hypertens Diseases of					Dx.16.4	Intracrani			
	Dx.7.2			t			Dx.16.5	_	Internal In	jury	
	Dx.7.3	Cerebrova					Dx.16.6	Open wo			
	Dx.7.4	Diseases o					Dx.16.7	Sprains/S			
	Dx.7.5	Diseases					Dx.16.8		al Injury/Co	ntusion	
Ox.8		of Respirate					Dx.16.9	Burns			
	Dx.8.1	Respirator	•				Dx.16.10	Complica			
	Dx.8.2	COPD/Bro	nchiectasi	S			Dx.16.11	Poisoning			Ļ
	Dx.8.3	Asthma					Dx.16.12	Other Inju	uries (exte	rnal causes	5)
	Dx.8.4	Aspiration									
	Dx.8.5	Pleurisy/P		Collapse							
	Dx.8.6	Respirator	•								
	Dx.8.7		•	nal agents)							
	Dx.8.8			tory Diseas							
	Dx.8.9	Other Upp	er Respira	ntory Diseas	se						

Table A-2. Cluster and Staffing Model Results (Base A, 3 years, Tolerance = 0.05)

Raw Resi	ults Data																				
uv nes	size	util	prov_util	Dx.1.1	Dx.1.2	Dx.1.3	Dx.1.4	Dx.1.5	Dx.2	Dx.3.1	Dx.3.2	Dx.3.3	Dx.3.4	Dx.3.5	Dx.3.6	Dx.3.7	Dx.3.8	Dx.3.9	Dx.3.10	Dx.3.11	
1	6062	7518	1.898	1	51	42	4	43	48	4	13	0	6	0	85	1	5	0	0	45	
2	988	3490	0.881	17	82	87	4	33	146	13	7	7	9	3	147	16	9	2	0	70	
7	780	4100	1.035	21	112	296	4	28	200	170	29	8	52	11	292	24	14	0	0	145	
	Dx.4	Dx.5	Dx.6.1	Dx.6.2	Dx.6.3	Dx.6.4	Dx.6.5	Dx.6.6	Dx.6.7	Dx.6.8	Dx.6.9	Dx.7.1	Dx.7.2	Dx.7.3	Dx.7.4	Dx.7.5	Dx.8.1	Dx.8.2	Dx.8.3	Dx.8.4	Dx.8.
1	43	210	1	0	1	9	34	1	87	0	17	63	41	3	87	20	0	10	0	0	2
2	11	183	2	6	1	0	63	0	133	161	60	36	45	0	102	38	924	32	0	0	0
7	63	583	0	11	0	3	143	3	192	377	71	315	114	0	132	75	738	46	0	0	2
	Dx.8.6	Dx.8.7	Dx.8.8	Dx.8.9	Dx.9.1	Dx.9.2	Dx.9.3	Dx.9.4	Dx.9.5	Dx.9.6	Dx.9.7	Dx.9.8	Dx.9.9	Dx.9.10	Dx.9.11	Dx.9.12	Dx.10	Dx.11	Dx.12	Dx.13.1	Dx.13.
1	0	0	26	106	9	6	1	32	4	10	1	2	0	4	27	28	86	83	0	0	0
2	0	0	81	267	18	23	4	92	13	20	0	2	0	20	80	60	96	163	444	0	745
7	0	1	172	475	20	18	17	126	8	28	6	20	5	15	75	152	693	234	555	3	525
	Dx.13.3	Dx.13.4	Dx.13.5	Dx.13.6	Dx.13.7	Dx.13.8	Dx.13.9	Dx.14	Dx.15	Dx.16.1	Dx.16.2	Dx.16.3	Dx.16.4	Dx.16.5	Dx.16.6	Dx.16.7	Dx.16.8	Dx.16.9	Dv 16 10	Dx.16.11	Dv 16
1	106	0	0	14	0	99	23	8	0	8	38	1	11	1	10	111	30	0	0	1	29
2	199	2	0	13	0	261	31	12	0	50	57	0	5	1	19	189	58	5	2	1	96
7	811	3	0	22	3	360	94	29	0	60	45	0	0	4	20	335	43	1	9	6	67
Proporti	on across Se	gments (b	y Diagnosi	s code)																	
	util	prov_util			Dx.1.3	Dx.1.4	Dx.1.5	Dx.2	Dx.3.1	Dx.3.2	Dx.3.3	Dx.3.4	Dx.3.5	Dx.3.6	Dx.3.7	Dx.3.8	Dx.3.9	Dx.3.10	Dx.3.11	Dx.4	Dx.5
1	7518	1.898	0.025641	0.208163	0.098824	0.333333	0.413462	0.121827	0.02139	0.265306	0	0.089552	0	0.162214	0.02439	0.178571	0	0	0.173077	0.367521	0.2151
2	3490	0.881										0.134328					1	0		0.094017	
7	4100	1.035	0.538462	0.457143	0.696471	0.333333	0.269231	0.507614	0.909091	0.591837	0.533333	0.776119	0.785714	0.557252	0.585366	0,5	0	0	0.557692	0.538462	0.59733
	Dx.6.1	Dx.6.2	Dx.6.3	Dx.6.4	Dx.6.5	Dx.6.6	Dx.6.7	Dx.6.8	Dx.6.9	Dx.7.1	Dx.7.2	Dx.7.3	Dx.7.4	Dx.7.5	Dx.8.1	Dx.8.2	Dx.8.3	Dx.8.4	Dx.8.5	Dx.8.6	Dx.8.7
1	0.333333	0	0.5	0.75	0.141667		0.211165			0.152174		1		0.150376	0	0.113636	0	0	0.5	0	0
2		0.352941		0	0.2625	0		0.299257				0		0.285714			0	0	0	0	0
7	0	0.647059	0	0.25	0.595833	0.75	0.466019	0.700743	0.47973	0.76087	0.57	0	0.411215	0.56391	0.444043	0.522727	0	0	0,5	0	1
	Dx.8.8	Dx.8.9	Dx.9.1	Dx.9.2	Dx.9.3	Dx.9.4	Dx.9.5	Dx.9.6	Dx.9.7	Dx.9.8	Dx.9.9	Dx.9.10	Dx.9.11		Dx.10	Dx.11	Dx.12	Dx.13.1	Dx.13.2	Dx.13.3	Dx.13.4
1		0.125	0.191489		0.045455		0.16	0.172414	_	=	0			0.116667			0	0	0	0.094982	0
2			0.382979				0.52	0.344828	0	0.083333	0		0.43956			0.339583		0		0.178315	
7	0.616487	0.560142	0.425532	0.382979	0.772727	0.504	0.32	0.482759	0.85/148	0.833333	1	0.384615	0.412088	0.633333	0.792	0.4875	0.555556	1	0.413386	0.726703	0.6
	Dx.13.5	Dx.13.6	Dx.13.7	Dx.13.8	Dx.13.9	Dx.14	Dx.15	Dx.16.1	Dx.16.2	Dx.16.3	Dx.16.4	Dx.16.5	Dx.16.6	Dx.16.7	Dx.16.8	Dx.16.9	Dx.16.10	Dx.16.11	Dx.16.12	M	atches>0
1	0	0.285714	0			0.163265	0	0.067797			0.6875			0.174803		0	0	0.125	0.151042		6
2	0	0.265306	0	0.3625		0.244898	0	0.423729		0		0.166667							0.5		9
7	0	0.44898	1	0.5	0.635135	0.591837	0	0.508475	0.321429	0	0	0.666667	0.408163	0.527559	0.328244	0.166667	0.818182	0.75	0.348958		46
roporti	on across Di	agnoses C	odes (by Se	egment)																	
	util	prov_util		Dx.1.2	Dx.1.3	Dx.1.4	Dx.1.5	Dx.2	Dx.3.1	Dx.3.2	Dx.3.3	Dx.3.4	Dx.3.5	Dx.3.6	Dx.3.7	Dx.3.8	Dx.3.9	Dx.3.10	Dx.3.11	Dx.4	Dx.5
1	7518	1.898				0.002114				0.006871	0	0.003171	0		0.000529		0	0		0.022727	
2	3490	0.881				0.000717						0.001613						0		0.001972	
7	4100	1.035	0.00225	0.011999	0.031712	0.000429	0.003	0.021427	0.018213	0.003107	0.000857	0.005571	0.001178	0.031283	0.002571	0.0015	0	0	0.015535	0.00675	0.0624
	Dx.6.1	Dx.6.2	Dx.6.3	Dx.6.4	Dx.6.5	Dx.6.6	Dx.6.7	Dx.6.8	Dx.6.9	Dx.7.1	Dx.7.2	Dx.7.3	Dx.7.4	Dx.7.5	Dx.8.1	Dx.8.2	Dx.8.3	Dx.8.4	Dx.8.5	Dx.8.6	Dx.8.7
1	0.000529	0	0.000529	0.004757	0.01797	0.000529		0	0.008985			0.001586		0.010571	0	0.005285	0	0	0.001057	0	0
_		0.001076		0	0.011294	0.000321		0.028863		0.006454		0		0.006812			0	0	0	0	0
2		0.001170			0.01532	0.000321	0.02057	0.04039	0.007607	10.033748	10.012213	0	0.014142	0.008035	D.079066	0.004928	U	0	0.000214	0	0.00010
7	0.000359	0.001178	0	0.000321									Dx.9.11	Dx.9.12	Dx.10	Dx.11	Dx.12	Dx.13.1	D. 42.2		Dx.13.
7	0 Dx.8.8	Dx.8.9	Dx.9.1	Dx.9.2	Dx.9.3	Dx.9.4	Dx.9.5	Dx.9.6	Dx.9.7	Dx.9.8	Dx.9.9	Dx.9.10				0			Dx.13.2	Dx.13.3	
1	0 Dx.8.8 0.013742	Dx.8.9 0.056025	Dx.9.1 0.004757	Dx.9.2 0.003171	0.000529	0.016913	0.002114	0.005285	0.000529	0.001057	0	0.002114	0.014271	0.014799	0.045455	0.043869	0	0	0	0.056025	0
7	0 Dx.8.8 0.013742 0.014521	Dx.8.9 0.056025 0.047867	Dx.9.1	Dx.9.2 0.003171 0.004123	0.000529 0.000717	0.016913 0.016493	0.002114 0.002331	0.005285	0.000529	0.001057 0.000359	0	0.002114	0.014271 0.014342	0.014799 0.010757	0.045455	0.043869	0	0	0.13356	_	0.0003
1 2	0 Dx.8.8 0.013742 0.014521 0.018427	Dx.8.9 0.056025 0.047867 0.050889	Dx.9.1 0.004757 0.003227 0.002143	Dx.9.2 0.003171 0.004123 0.001928	0.000529 0.000717 0.001821	0.016913 0.016493 0.013499	0.002114 0.002331 0.000857	0.005285 0.003586 0.003	0.000529 0 0.000643	0.001057 0.000359 0.002143	0 0 0.000536	0.002114 0.003586 0.001607	0.014271 0.014342 0.008035	0.014799 0.010757 0.016285	0.045455 0.01721 0.074245	0.043869 0.029222 0.02507	0 0.079598 0.05946	0 0 0.000321	0 0.13356 0.056246	0.056025	0.00035
1 2 7	0 Dx.8.8 0.013742 0.014521 0.018427 Dx.13.5	Dx.8.9 0.056025 0.047867 0.050889 Dx.13.6	Dx.9.1 0.004757 0.003227 0.002143 Dx.13.7	Dx.9.2 0.003171 0.004123 0.001928 Dx.13.8	0.000529 0.000717 0.001821 Dx.13.9	0.016913 0.016493 0.013499 Dx.14	0.002114 0.002331 0.000857 Dx.15	0.005285 0.003586 0.003 Dx.16.1	0.000529 0 0.000643 Dx.16.2	0.001057 0.000359 0.002143 Dx.16.3	0 0 0.000536 Dx.16.4	0.002114 0.003586 0.001607 Dx.16.5	0.014271 0.014342 0.008035 Dx.16.6	0.014799 0.010757 0.016285 Dx.16.7	0.045455 0.01721 0.074245 Dx.16.8	0.043869 0.029222 0.02507 Dx.16.9	0 0.079598 0.05946 Dx.16.10	0 0 0.000321 Dx.16.11	0 0.13356 0.056246 Dx.16.12	0.056025	0.00035
1 2	0 Dx.8.8 0.013742 0.014521 0.018427	Dx.8.9 0.056025 0.047867 0.050889	Dx.9.1 0.004757 0.003227 0.002143	Dx.9.2 0.003171 0.004123 0.001928 Dx.13.8 0.052326	0.000529 0.000717 0.001821 Dx.13.9 0.012156	0.016913 0.016493 0.013499	0.002114 0.002331 0.000857	0.005285 0.003586 0.003	0.000529 0 0.000643 Dx.16.2 0.020085	0.001057 0.000359 0.002143 Dx.16.3	0 0.000536 Dx.16.4 0.005814	0.002114 0.003586 0.001607	0.014271 0.014342 0.008035 Dx.16.6 0.005285	0.014799 0.010757 0.016285 Dx.16.7 [0.058668	0.045455 0.01721 0.074245 Dx.16.8 0.015856	0.043869 0.029222 0.02507 Dx.16.9	0 0.079598 0.05946 Dx.16.10	0 0.000321 Dx.16.11 0.000529	0 0.13356 0.056246 Dx.16.12 0.015328	0.056025	0.00035

Table A-3. Cluster and Staffing Model Results (Base B, 3 years, Tolerance = 0.05)

size	util	prov_util		Dx.1.2	Dx.1.3		_		Dx.3.1		Dx.3.3	Dx.3.4	Dx.3.5		Dx.3.7	Dx.3.8	Dx.3.9	Dx.3.10	-	
105			22		302		197	204	230		4	40			6	22) 4	98	
271			3				46 105	64	24 95		0				13					
135			11			8	105	147 29	24		1				13					
13	3 1030	0.202		20	01		10	2.5	24	12				. 57		. 0		, ,	12	
Dx.4	Dx.5 3 1131	Dx.6.1			Dx.6.4						Dx.7.1 282	Dx.7.2	Dx.7.3		Dx.7.5		Dx.8.2	Dx.8.3		Dx.
	.4 229						0		143						19				_	
	6 317		10				1	100	226		193			110	47					
	3 132	0	0	0	0	28	0	38	50	31	54	16	1	36	18	119	3	3 0	0)
Dx.8.6	Dx.8.7	Dx.8.8	Dx.8.9	Dx.9.1	Dx.9.2	Dx.9.3	Dx.9.4	Dx.9.5	Dx.9.6	Dx.9.7	Dx.9.8	Dx.9.9	Dx.9.10	Dx.9.11	Dx.9.12	Dx.10	Dx.11	Dx.12	Dx.13.1	Dx.
	0 4						226 31					_			148 27					
	0 0		186	_	_	-	120	17		_	2				77				_	
	0 0				- 10	,	36	1/	3,	,	1	_			21	320				1
Dx.13.3	Dx.13.4														Dx.16.7			Dx.16.10	Dx.16.11	-
12 12	-	-									-				389 78				2	
25		1					24				0				202			1 1	. 3	3
89	8 0	0	12	0	111	116	6	0	5	5	0) 3	2	3	63	9	() 1	. 0)
n across S	Segments (b	u Diagnosi	r codo)																	
util	prov_util	Dx.1.1	Dx.1.2	Dx.1.3						Dx.3.3				Dx.3.7				Dx.3.11		Dx.
665														0.26087				0.502564		
350						0.126374								0.086957				0.117949		
103														0.086957				0.061538		
Dx.6.1					Dx.6.6			Dx.6.9		Dx.7.2							Dx.8.4		Dx.8.6	Dx.
	0 0.512195 1 0.097561			0.586842						0.562724				0.601738				0.333333		-
	0.097561													0.237769				0.666667	-	
	0 0			0.073684										0.054412					0	
D.: 0 0	D., 0.0	Du 0.1	D:: 0.2	Du 0.2	D:: 0.4	D., 0 F	D., 0.C	Dx.9.7	D.: 0 0	D:: 0.0	D:: 0 10	D:: 0 11	Du 0 12	Du 10	Du 11	Du 13	Du 12.1	D: 12.2	Du 12.2	Dir
Dx.8.8	Dx.8.9 4 0.508104			Dx.9.3								Dx.9.11		0.523408	Dx.11 0.495913			Dx.13.2 0.634518		
	7 0.131078							0.058824						0.092697				0.093627		
	1 0.297393													0.299625				0.206994	0.14905	0.3
0.08875	7 0.063425	0.051282	0.054054	0.072727	0.087167	0.02	0.028571	0.058824	0.025641	. 0	0.138889	0.074627	0.076923	0.08427	0.032698	0.063343	(0.064862	0.533254	1
Dx.13.5	Dx.13.6	Dx.13.7	Dx.13.8	Dx.13.9	Dx.14	Dx.15	Dx.16.1	Dx.16.2	Dx.16.3	Dx.16.4	Dx.16.5	Dx.16.6	Dx.16.7	Dx.16.8	Dx.16.9	Dx.16.10	Dx.16.11	Dx.16.12	М	latch
	0.46789			0.344512				0.47										0.6		
	0_0.155963						0.05303							0.122807				0.081481		
	0.266055			0.216463			0.181818							0.292398		0.125		7 0.237037 0.081481		
n across [util	Diagnoses C	Dx.1.1		Dx.1.3	Dx.1.4	Dx.1.5	Dx.2	Dx.3.1	Dx.3.2	Dx.3.3	Dx.3.4	Dx.3.5	Dx.3.6	Dx.3.7	Dx.3.8	Dx.3.9	Dx.3.10	Dx.3.11	Dx.4	Dx.
665														0.000485				1 0.007927		3 0.0
350						0.016376								0.000712				0.008188		
433														0.002002			0.000-0	0.009546	0.0000.0	
103	6 0.262	U	0.010117	0.023735	0.000778	0.006226	0.011284	0.009339	0.004669	0.000389	0.002335	0.000389	0.022179	0.000778	0	0		0.004669	0.001167	/ [[U.(
Dx.6.1	Dx.6.2					Dx.6.7				Dx.7.2				Dx.8.1		Dx.8.3		Dx.8.5		Dx.
	0 0.001699 6 0.001424									0.012699				0.106447				8.09E-05		0.0
	0.001424																	0.000308	_	
	0 0.002403			0.010895										0.046304			(0)
	Dx.8.9	Du 0.1	D:: 0.2	Du 0.2	D: 0.4	Dx.9.5	D., 0.C	D:: 0.7	Dx.9.8	Dx.9.9	D:: 0 10	Dx.9.11	Du 0 12	Du 10	Dx.11	Du 12	Du 12 1	Dx.13.2	Du 12.2	Du
	7 0.058319																			
	2 0.066216													0.035244				0.059096		
0.01342																		0.056505	_	
0.01342 0.01317 0.01616	6 0.064973		0.000779	0.001556	0.014008	0.000389	0.000778	0.000389	0.000389	0	0.001946	0.005837	0.008171	0.035019	0.009339	0.042023	(0.044747	0.849416	5
0.01342 0.01317 0.01616	6 0.064973 3 0.035019	0.000778	0.000778																	
0.01342 0.01317 0.01616 0.01167					Dx.14	Dx.15	Dx.16.1	Dx.16.2	Dx.16.3	Dx.16.4	Dx.16.5	Dx.16.6	Dx.16.7	Dx.16.8	Dx.16.9	Dx.16.10	Dx.16.11	Dx.16.12		т
0.01342 0.01317 0.01616 0.01167 0x.13.5	3 0.035019	Dx.13.7	Dx.13.8	Dx.13.9		Dx.15 0.000162												Dx.16.12 0.006552		
0.01342 0.01317 0.01616 0.01167 Dx.13.5	0.035019 Dx.13.6	Dx.13.7 0.000712	Dx.13.8 0.047723 0.051264	Dx.13.9 0.00914 0.009968	0.003397 0.006764	0.000162 0.000712	0.007765 0.002492	0.003802 0.003916	0	0.000404 0.000356	0.000404	0.003074	0.031465	0.007361 0.007476	0.000971 0.000356	0.000324 0.000712	0.000485	_		

LIST OF ABBREVIATIONS AND ACRONYMS

AFMS Air Force Medical Service

CLARA clustering large applications

CONUS contiguous United States

Dx diagnosis

FOMC Flight and Operational Medicine Clinic

ICD-9-CM International Classification of Diseases, Ninth Revision, Clinical Modification

OCONUS outside the contiguous United States

USAF U.S. Air Force